

YEAR END REVIEW

Fiscal Year 2021

Finance Department



FY2021 BUDGET VS. ACTUAL RESULTS							
(CASH BASIS)	ORIGINAL			ORIGINAL			
	BUDGETED	ACTUAL	DEVIATION	BUDGETED	ACTUAL		CHANGE
	EXPENSES	EXPENSES	FROM ORIG.	REVENUES	REVENUES	OVER/(UNDER)	IN CASH
FUND	& TRANSFERS OUT	& TRANSFERS OUT	EXP. BUDGET	& TRANSFERS IN	& TRANSFERS IN	REVENUE BUDGET	POSITION
GENERAL BASIC	71,756,252	65,675,648	6,080,604	67,238,998	86,199,720	18,960,722	20,524,072
GENERAL SUPPLEMENTAL	4,635,443	4,255,569	379,874	3,724,624	4,282,195	557,571	26,626
RURAL BASIC	6,686,689	6,684,164	2,525	6,679,591	6,779,221	99,630	95,057
SEC RDS ESCROW	0	0	0	0	0	0	0
SECONDARY ROADS	17,468,271	12,932,034	4,536,237	15,397,590	15,611,905	214,315	2,679,871
TECHNOLOGY	1,799,160	1,647,436	151,724	1,819,408	1,787,687	(31,721)	140,251
CAPITAL EXPENDITURES	3,611,904	3,025,064	586,840	3,657,404	3,629,097	(28,307)	604,033
LAW ENFORCEMENT PROCEEDS	200,000	58,072	141,928	200,000	59,192	(140,808)	1,120
SPECIAL RESOURCE ENHANCEMENT	50,000	85,126	(35,126)	31,976	39,788	7,812	(45,338)
PROSECUTOR FORFEITURE	7,500	4,314	3,186	2,500	1,175	(1,325)	(3,139)
ENERGY REINVESTMENT	264,000	144,893	119,107	25,000	45,225	20,225	(99,668)
CONSERVATION TRUST	1,124,737	897,879	226,858	750,386	668,027	(82,359)	(229,852)
CONSERVATION BOND	1,200,000	1,141,555	58,445	1,200,000	1,893,535	693,535	751,980
CRC WETLAND BANK PERMANENT TRUST	0	0	0	12,565	2,047	(10,518)	2,047
RECORDER'S RECORDS MANAGEMENT	72,160	223	71,937	28,800	36,541	7,741	36,318
CAPITAL PROJECTS	8,662,000	11,422,206	(2,760,206)	8,662,000	9,186,613	524,613	(2,235,593)
DEBT SERVICE	20,458,257	20,512,914	(54,657)	20,110,615	20,559,505	448,890	46,591
MH/DS	5,958,695	6,578,729	(620,034)	5,812,741	5,829,538	16,797	(749,191)
COUNTYWIDE GOVERNMENTAL FUNDS	143,955,068	135,065,826	8,889,242	135,354,198	156,611,011	21,256,813	21,545,185

NOTABLE EXPENDITURE DEVIATIONS*:

GENERAL FUNDS:

SHERIFF OPERATIONS UNDER BUDGET ~\$1,441,000
SEATS OPERATIONAL COSTS UNDER BUDGET ~\$958,000
GUIDELINK OPERATING COSTS UNDER BUDGET ~\$541,000
ATTORNEY OPERATIONAL COSTS UNDER BUDGET ~\$534,000
PHYSICAL PLANT OPERATIONAL COSTS UNDER BUDGET ~\$469,000
PUBLIC HEALTH PROGRAM COSTS **OVER BUDGET ~\$462,000**
HUMAN SERVICES OPERATIONAL COSTS UNDER BUDGET ~\$455,000
JUVENILE JUSTICE OPERATIONAL COSTS UNDER BUDGET ~\$309,000
INFORMATION SERVICES OPERATIONAL COSTS UNDER BUDGET ~\$262,000
SUBSTANCE ABUSE COSTS UNDER BUDGET ~\$259,000
CENTRAL SERVICES COSTS UNDER BUDGET ~\$240,000
AUDITOR/ELECTIONS OPERATIONAL COSTS **OVER BUDGET ~\$212,000**

LAW ENFORCEMENT PROCEEDS:

LE EQUIPMENT PURCHASES UNDER BUDGET ~\$142,000

MH/DS:

MENTAL HEALTH OPERATIONAL COSTS **OVER BUDGET ~\$620,000**

SECONDARY ROADS:

CAPITAL PROJECT AREA COSTS UNDER BUDGET ~\$3,992,000
OPERATIONAL COSTS UNDER BUDGET ~\$545,000

CAPITAL EXPENDITURES:

CAPITAL COSTS UNDER BUDGET ~\$587,000

CONSERVATION TRUST:

OPERATIONAL COSTS UNDER BUDGET ~\$227,000

CAPITAL PROJECTS:

CAPITAL PROJECT COSTS **OVER BUDGET ~\$2,760,000**

***ALL NOTABLE DEVIATIONS ARE COMPARED TO FY2021 ORIGINAL BUDGET**

NOTABLE REVENUE DEVIATIONS*:

GENERAL FUNDS:

CENTRAL SERVICES REVENUE EXCEEDED BUDGET ~\$18,013,000

AMBULANCE REVENUES EXCEEDED BUDGET ~\$1,669,000

SEATS REVENUES WERE **UNDER BUDGET ~\$964,000**

AUDITOR/ELECTIONS REVENUES EXCEEDED BUDGET ~\$395,000

TREASURER'S TAX SALE & MV FEES EXCEEDED BUDGET ~\$318,000

RECORDER'S REVENUES EXCEEDED BUDGET ~\$317,000

PUBLIC HEALTH REVENUES EXCEEDED BUDGET ~\$294,000

SECONDARY ROADS:

SECONDARY ROADS REVENUES EXCEEDED BUDGET ~\$214,000

LAW ENFORCEMENT PROCEEDS:

INTERGOVERNMENTAL REVENUES **UNDER BUDGET ~\$141,000**

CONSERVATION TRUST:

CONSERVATION TRUST REVENUES **UNDER BUDGET ~\$685,000**

CONSERVATION BOND:

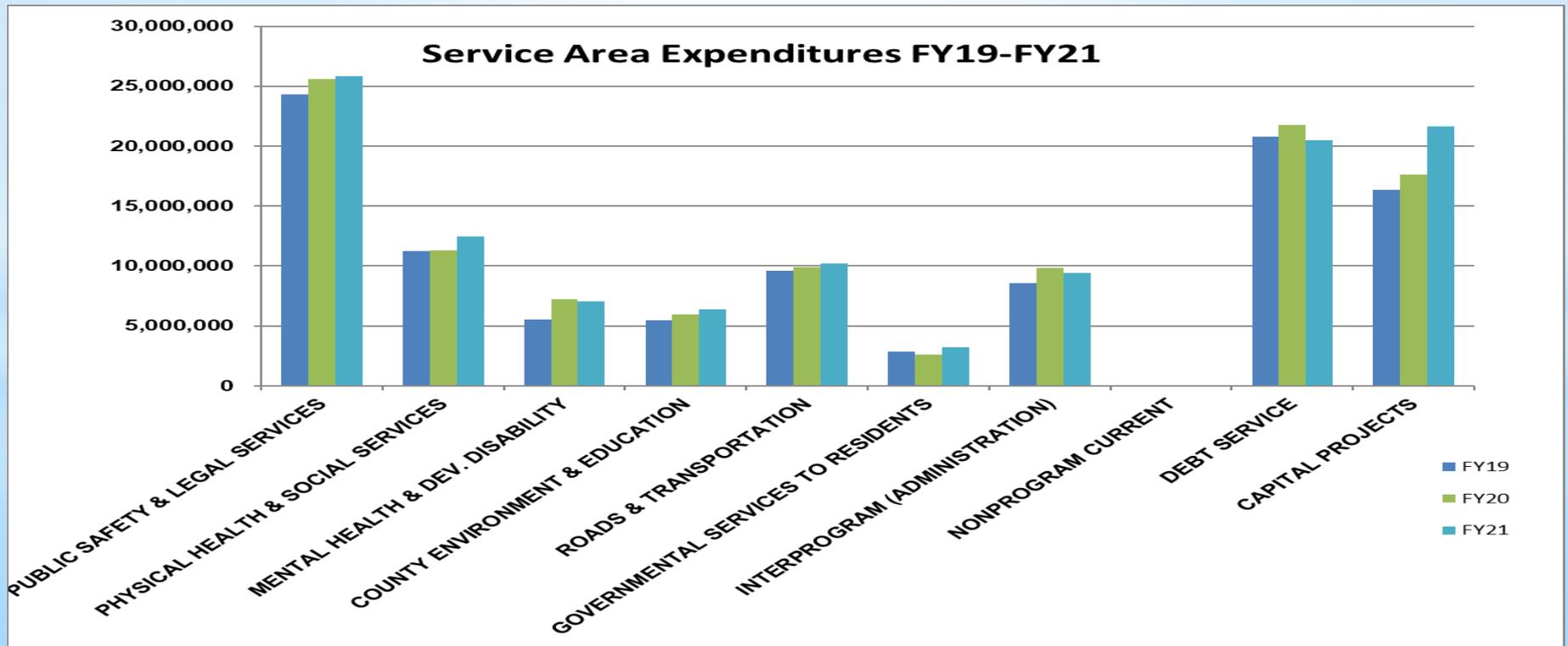
CONSERVATION BOND REVENUES EXCEEDED BUDGET ~\$694,000

CAPITAL PROJECTS FUND:

CAPITAL PROJECTS REVENUES EXCEEDED BUDGET ~\$525,000

***ALL NOTABLE DEVIATIONS ARE COMPARED TO FY2021 ORIGINAL BUDGET**

SERVICE AREA EXPENDITURES	FY 2019	FY 2020	FY 2021	FY20-FY21
PUBLIC SAFETY & LEGAL SERVICES	24,310,814	25,616,353	25,843,696	0.9%
PHYSICAL HEALTH & SOCIAL SERVICES	11,229,588	11,277,137	12,434,760	10.3%
MENTAL HEALTH & DEV. DISABILITY	5,503,710	7,214,664	7,038,621	-2.4%
COUNTY ENVIRONMENT & EDUCATION	5,486,791	5,940,971	6,386,143	7.5%
ROADS & TRANSPORTATION	9,617,854	9,913,812	10,230,704	3.2%
GOVERNMENTAL SERVICES TO RESIDENTS	2,843,179	2,599,798	3,215,712	23.7%
INTERPROGRAM (ADMINISTRATION)	8,530,194	9,860,835	9,405,800	-4.6%
NONPROGRAM CURRENT	5,487	48,748	42,947	-11.9%
DEBT SERVICE	20,760,427	21,751,859	20,458,914	-5.9%
CAPITAL PROJECTS	16,340,695	17,612,042	21,613,156	22.7%
TOTAL:	104,628,739	111,836,219	116,670,453	4.3%



-Capital Project expenditures were up in FY 2021 (+22.7%), increasing overall by ~\$4,000,000 to a total of ~\$21.6 M. These expenditures are largely driven by conservation projects, road projects, technology purchases, building renovations and equipment and vehicle purchases during the year. Road projects totaled ~\$6.4 M (30%); Conservation projects and land acquisitions totaled ~\$2.1 M (10%); Technology spending totaled ~\$1.65 M (8%); Guidelink costs totaled ~\$5.8 M (27%); \$1.3 M (6%) for JECC emergency communications equipment and the remaining ~\$4.35 M was for various building construction, repairs and renovations, equipment acquisitions and vehicle purchases.

-Governmental Services to Residents was up substantially in FY2021 (+23.7%) increasing by ~\$615,000 over the prior year. Most of this increase was due to increased Elections activity during the fiscal year.

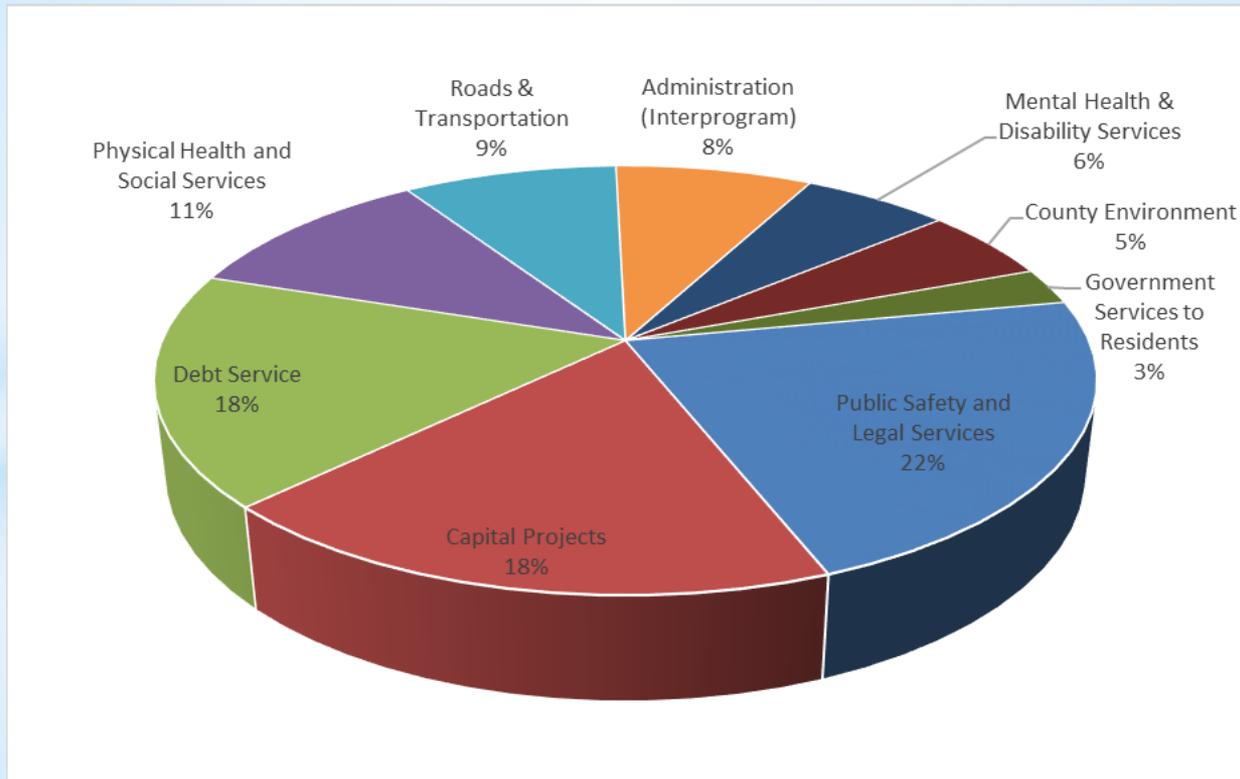
-The decrease in Debt Service expenditures (-5.9%, -\$1.3 M) reflects the fact that the County borrowed a smaller amount in FY 2021 (\$19.9 M total compared to \$21.4 M in FY 2020) A larger portion of the FY 2021 borrowings were financed through a three year note instead of being repaid prior to the fiscal year end as a short-term 6-9 month note (in FY 2020, ~44.5% of new borrowings were financed through a 3 year note; in FY2021, ~48.3% of new borrowings were financed through a 3 year note). Despite that shift, the County ended FY 2021 with less debt outstanding than the prior year, which is a consistent trend since FY 2012.

-Physical Health & Social Services function expenditures were up ~\$1,158,000 (10.3%) compared to the prior fiscal year. Spending in County Environment & Education increased by ~\$445,000 (7.5%).

Mental Health & Disability Services spending declined in FY2021 compared to the prior year by ~\$175,000. Most of this decline is due to a reduced transfer from the MH/DS fund to the East Central Region as compared to the prior year.

COUNTY EXPENDITURES BY SERVICE AREA:

<u>SERVICE AREA:</u>	<u>FY 2021 Final Budget</u>	<u>FY 2021 Actual</u>	
Public Safety and Legal Services	28,983,997	25,843,696	22.2%
Capital Projects	36,416,126	21,613,156	18.5%
Debt Service	20,463,257	20,458,914	17.5%
Physical Health and Social Services	14,917,865	12,434,760	10.7%
Roads & Transportation	10,790,042	10,230,704	8.8%
Administration (Interprogram)	11,015,739	9,405,800	8.1%
Mental Health & Disability Services	7,105,588	7,038,621	6.0%
County Environment	6,603,433	6,386,143	5.5%
Government Services to Residents	3,605,387	3,215,712	2.8%
	139,901,434	116,627,506	

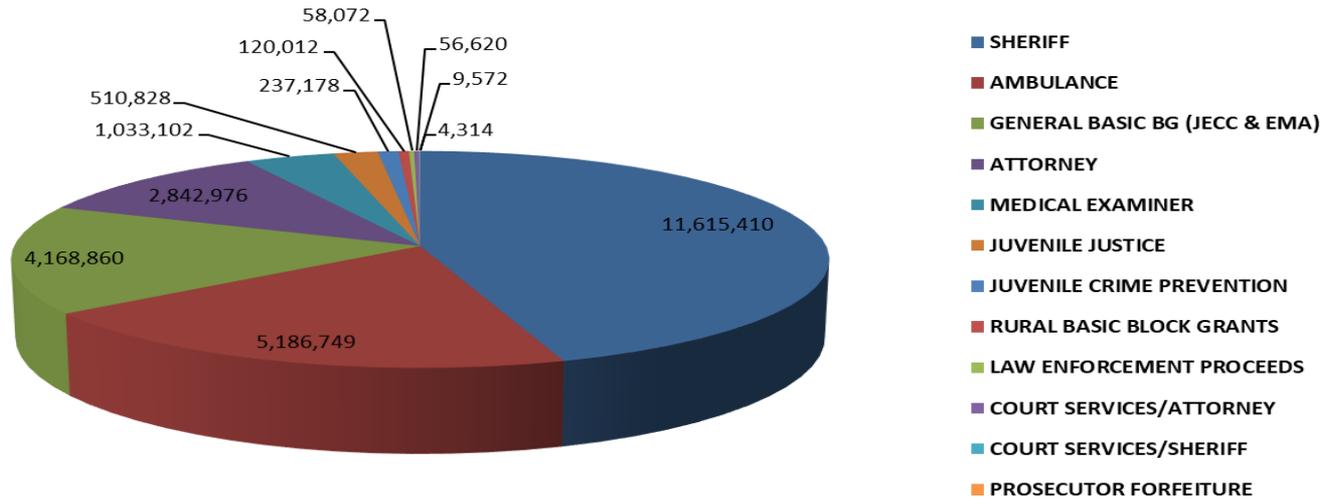


FY2021

SERVICE AREA 1: PUBLIC SAFETY & LEGAL SERVICES

DEPARTMENT:	FY2021 FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
SHERIFF	13,195,984	11,615,410	1,580,574
AMBULANCE	5,307,122	5,186,749	120,373
GENERAL BASIC BG (JECC & EMA)	4,169,772	4,168,860	912
ATTORNEY	3,337,749	2,842,976	494,773
MEDICAL EXAMINER	1,202,184	1,033,102	169,082
JUVENILE JUSTICE	819,635	510,828	308,807
JUVENILE CRIME PREVENTION	354,500	237,178	117,322
RURAL BASIC BLOCK GRANTS	125,601	120,012	5,589
LAW ENFORCEMENT PROCEEDS	200,000	58,072	141,928
COURT SERVICES/ATTORNEY	219,750	56,620	163,130
COURT SERVICES/SHERIFF	44,200	9,572	34,628
PROSECUTOR FORFEITURE	7,500	4,314	3,186
	<u>28,983,997</u>	<u>25,843,693</u>	<u>3,140,304</u>

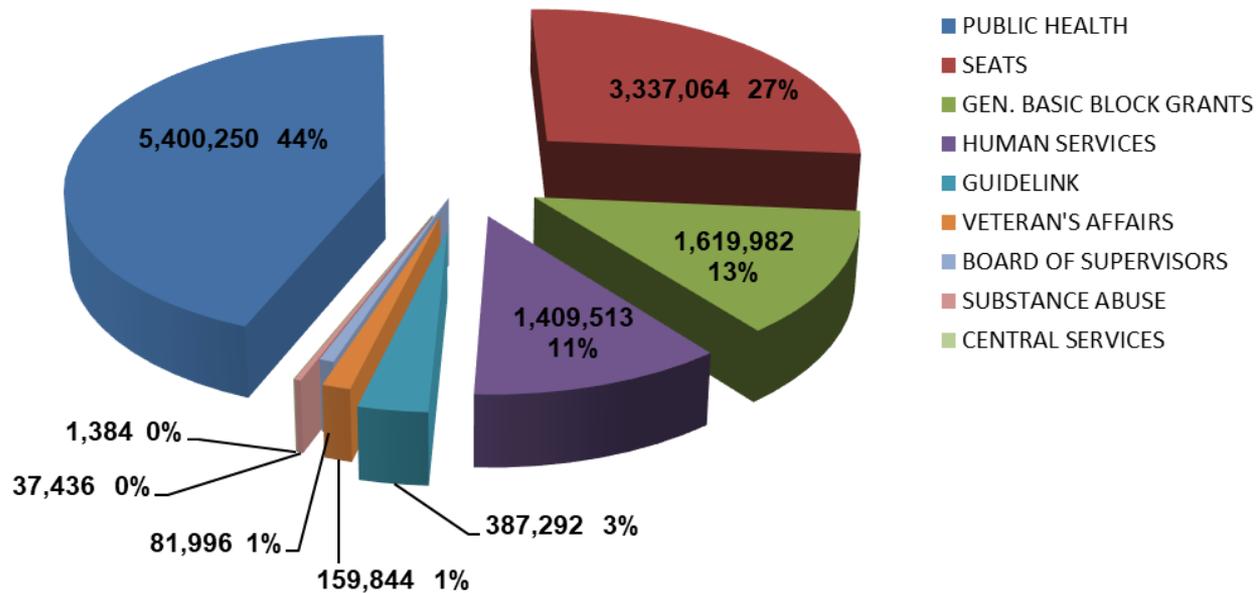
Public Safety & Legal Services by Dept.



SERVICE AREA 3: PHYSICAL HEALTH & SOCIAL SERVICES

DEPARTMENT:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
PUBLIC HEALTH	5,735,381	5,400,250	335,131
SEATS	4,300,761	3,337,064	963,697
GEN. BASIC BLOCK GRANTS	1,706,653	1,619,982	86,671
HUMAN SERVICES	1,874,850	1,409,513	465,337
GUIDELINK	695,496	387,292	308,204
VETERAN'S AFFAIRS	218,222	159,844	58,378
BOARD OF SUPERVISORS	88,302	81,996	6,306
SUBSTANCE ABUSE	296,700	37,436	259,264
CENTRAL SERVICES	1,500	1,384	116
	<u>14,917,865</u>	<u>12,434,761</u>	<u>2,483,104</u>

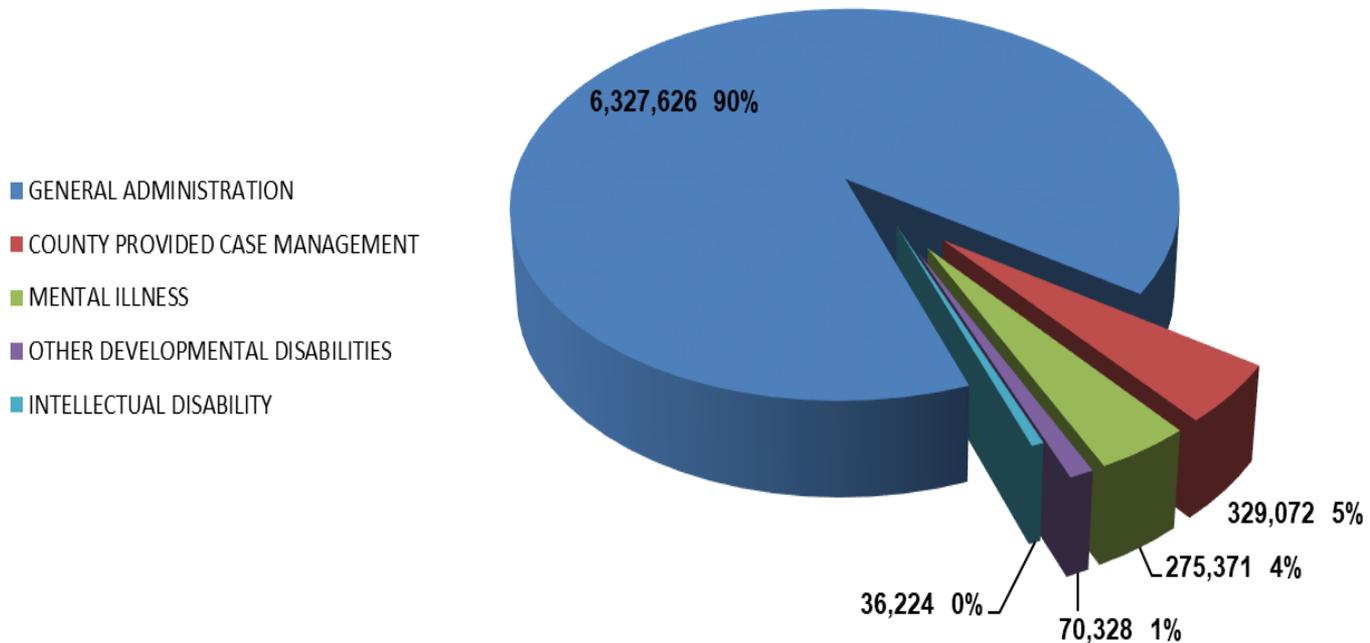
Physical Health & Social Services by Dept.



SERVICE AREA 4: MENTAL HEALTH & DISABILITY SERVICES

MENTAL HEALTH FUNCTION:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
GENERAL ADMINISTRATION	6,343,582	6,327,626	15,956
COUNTY PROVIDED CASE MANAGEMENT	338,195	329,072	9,123
MENTAL ILLNESS	355,643	275,371	80,272
OTHER DEVELOPMENTAL DISABILITIES	40,146	70,328	(30,182)
INTELLECTUAL DISABILITY	28,022	36,224	(8,202)
	<u>7,105,588</u>	<u>7,038,621</u>	<u>66,967</u>

Mental Health & Disability Services by Area

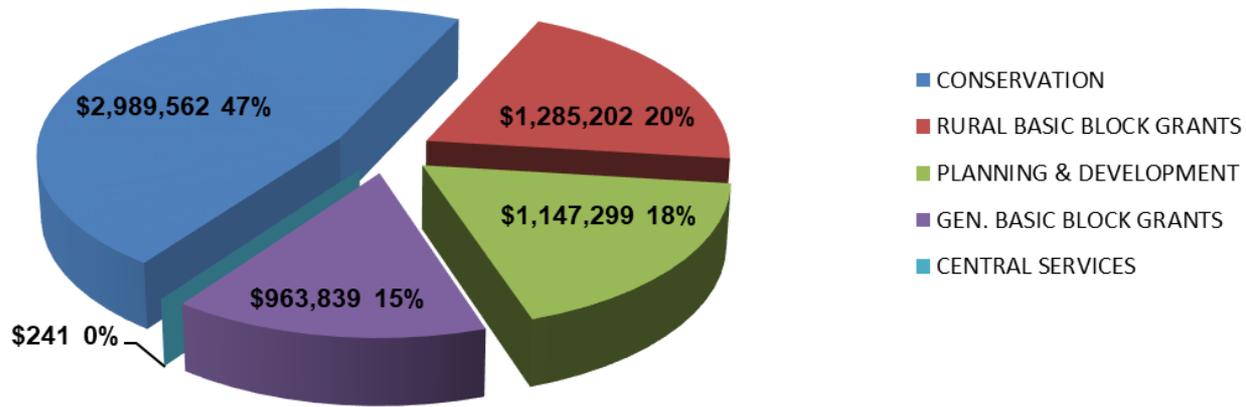


FY2021

SERVICE AREA 6: COUNTY ENVIRONMENT & EDUCATION

DEPARTMENT:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
CONSERVATION	3,046,642	2,989,562	57,080
RURAL BASIC BLOCK GRANTS	1,290,105	1,285,202	4,903
PLANNING & DEVELOPMENT	1,275,547	1,147,299	128,248
GEN. BASIC BLOCK GRANTS	988,839	963,839	25,000
CENTRAL SERVICES	2,300	241	2,059
	<u>6,603,433</u>	<u>6,386,143</u>	<u>217,290</u>

County Environment & Education by Dept.

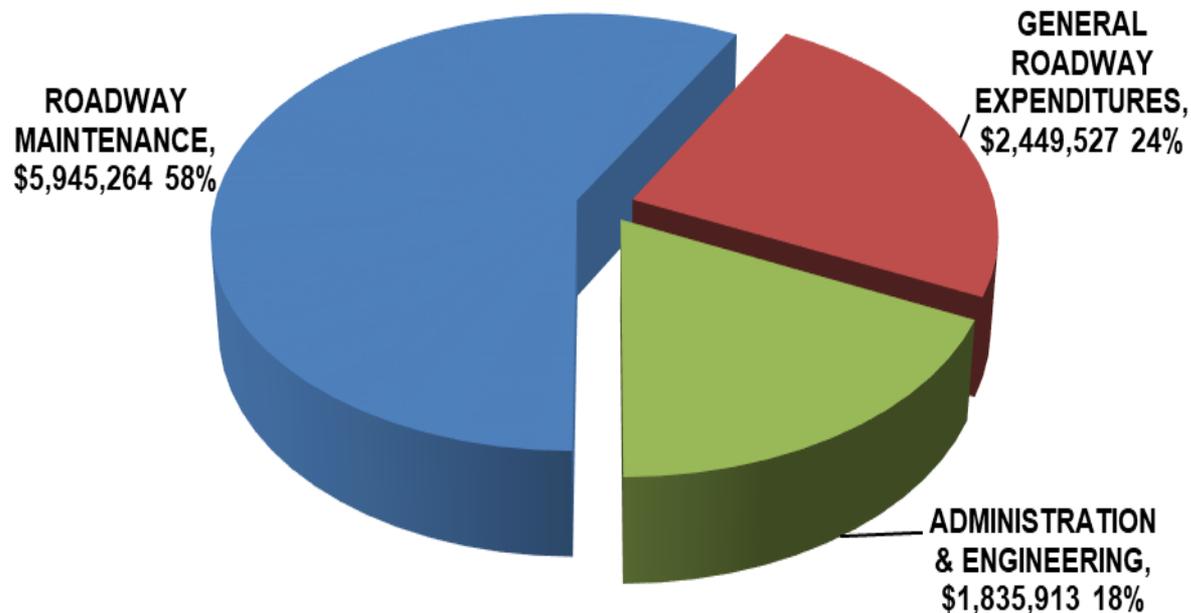


FY2021

SERVICE AREA 7: ROADS & TRANSPORTATION

SECONDARY ROADS FUNCTION:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
ROADWAY MAINTENANCE	6,241,582	5,945,264	296,318
GENERAL ROADWAY EXPENDITURES	2,607,250	2,449,527	157,723
ADMINISTRATION & ENGINEERING	1,941,210	1,835,913	105,297
	10,790,042	10,230,704	559,338

Roads & Transportation Expenditures by Function Type

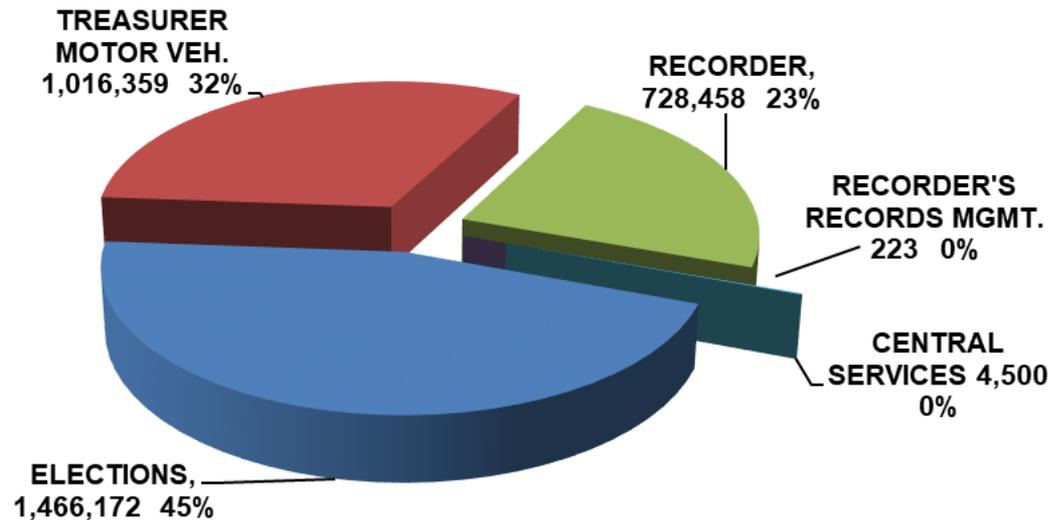


FY2021

SERVICE AREA 8: GOVERNMENTAL SERVICES TO RESIDENTS

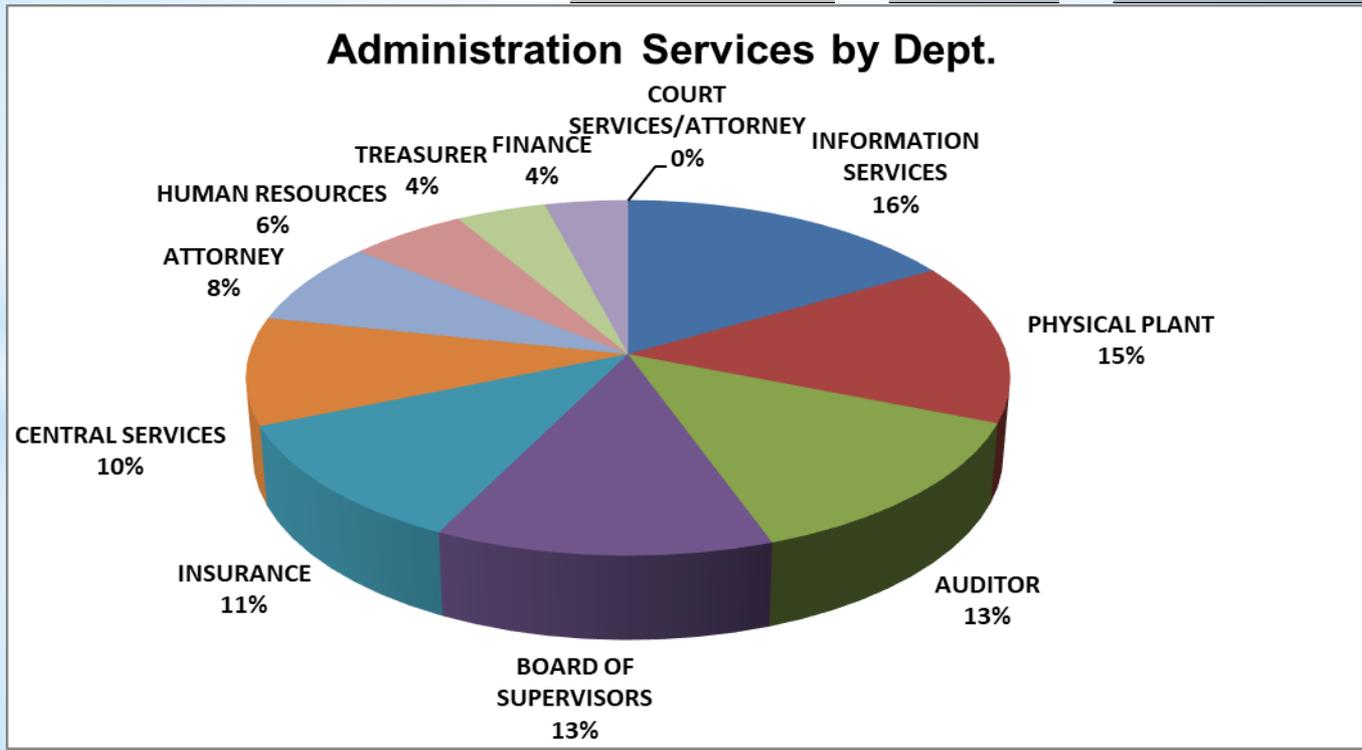
DEPARTMENT:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
ELECTIONS	1,508,008	1,466,172	41,836
TREASURER MOTOR VEH.	1,170,157	1,016,359	153,798
RECORDER	846,062	728,458	117,604
RECORDER'S RECORDS MGMT.	72,160	223	71,937
CENTRAL SERVICES	9,000	4,500	4,500
	<u>3,605,387</u>	<u>3,215,712</u>	<u>389,675</u>

Government Services to Residents by Dept.



SERVICE AREA 9: ADMINISTRATION (INTERPROGRAM)

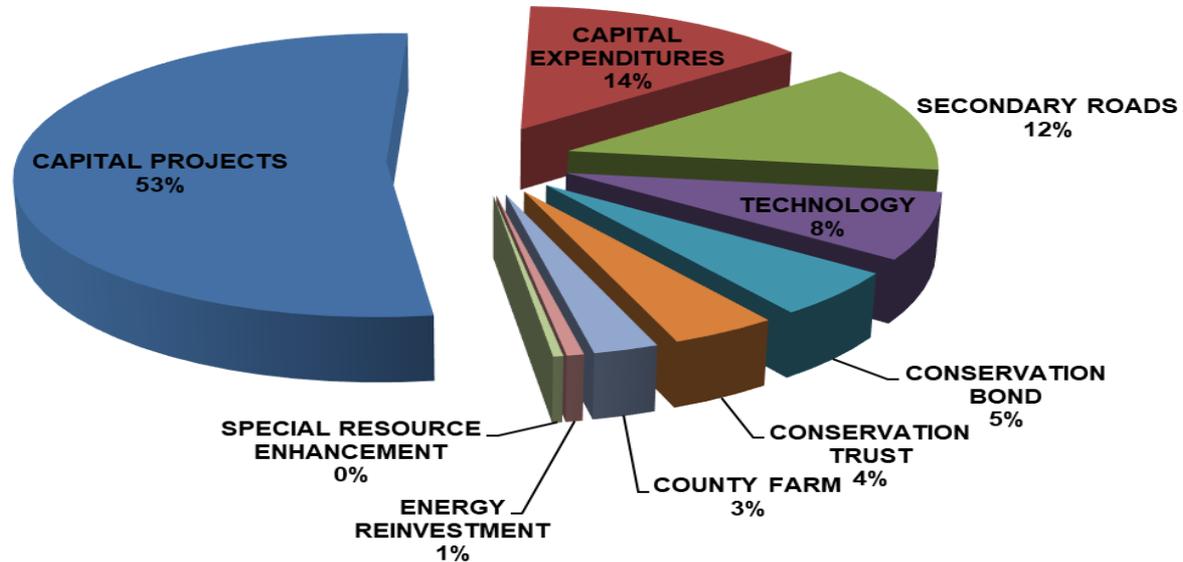
DEPARTMENT:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
INFORMATION SERVICES	1,824,970	1,546,161	278,809
PHYSICAL PLANT	1,857,114	1,382,724	474,390
AUDITOR	1,336,871	1,266,612	70,259
BOARD OF SUPERVISORS	1,265,489	1,188,764	76,725
INSURANCE	1,150,000	1,068,506	81,494
CENTRAL SERVICES	1,395,049	921,068	473,981
ATTORNEY	769,925	716,669	53,256
HUMAN RESOURCES	591,027	529,327	61,700
TREASURER	433,502	410,040	23,462
FINANCE	387,692	375,809	11,883
COURT SERVICES/ATTORNEY	4,100	120	3,980
	<u>11,015,739</u>	<u>9,405,800</u>	<u>1,609,939</u>



SERVICE AREA 0: CAPITAL PROJECTS

DEPARTMENT:	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
CAPITAL PROJECTS	17,033,686	11,422,206	5,611,480
CAPITAL EXPENDITURES	4,714,030	3,025,064	1,688,966
SECONDARY ROADS	6,720,000	2,701,330	4,018,670
TECHNOLOGY	1,948,427	1,647,436	300,991
CONSERVATION BOND	3,211,816	1,141,555	2,070,261
CONSERVATION TRUST	1,738,367	897,879	840,488
COUNTY FARM	604,800	547,667	57,133
ENERGY REINVESTMENT	264,000	144,893	119,107
SPECIAL RESOURCE ENHANCEMENT	181,000	85,126	95,874
	<u>36,416,126</u>	<u>21,613,156</u>	<u>14,802,970</u>

Capital Projects Expenditures by Dept.



Notable Capital Project Expenditures in FY 2021:

-The County's Secondary Roads department expended ~\$2,701,000 during FY 2021 for contracted bridge construction, contracted asphalt/concrete surface construction and land right of way purchases. Another ~\$3,670,000 were expended in the County's Capital Projects fund for other road projects in FY 2021.

-The County expended ~\$5,802,000 on construction and finishing costs for the Guidelink building, ~\$1,300,000 on JECC emergency system equipment upgrades, ~\$753,000 for the Conservation North Shop construction and equipment, and approximately ~\$3,615,000 on a variety of renovations, remodels, and acquired some safety and energy efficiency assets.

-The County expended ~\$1,647,000 during FY 2021 for new software & hardware acquisitions and maintenance, upgrades and licensing of the existing hardware and software assets of the County.

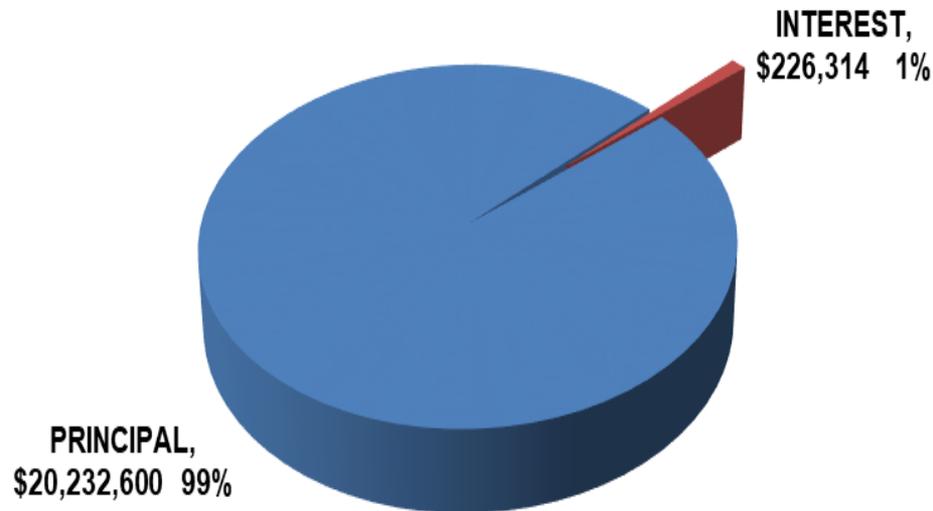
-The County also expended ~\$2,125,000 for Conservation land acquisition, construction and development of conservation lands, trails, facilities and related assets during FY 2021.

FY2021

SERVICE AREA 0: DEBT SERVICE

DEPARTMENT	FINAL BUDGET	ACTUAL	UNEXPENDED BUDGET
PRINCIPAL	20,234,719	20,232,600	2,119
INTEREST	228,538	226,314	2,224
	<u>20,463,257</u>	<u>20,458,914</u>	<u>4,343</u>

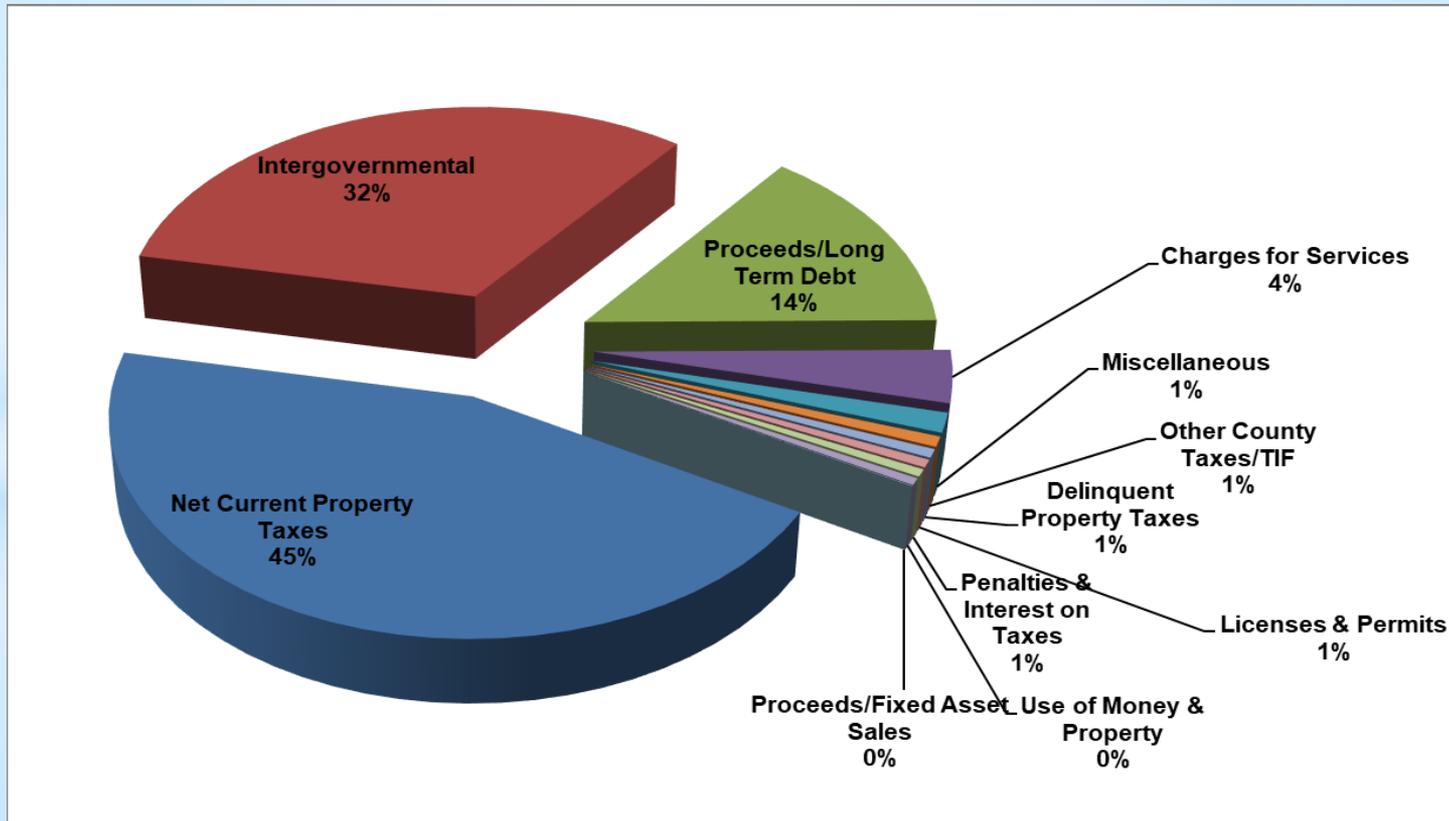
Debt Service Expenditures by Type



FY2021

FY2021 TOTAL REVENUES & OTHER SOURCES

REVENUE AREA	FY2021 ACTUAL	%
Net Current Property Taxes	62,044,470	44.9%
Intergovernmental	44,560,602	32.2%
Proceeds/Long Term Debt	19,890,000	14.4%
Charges for Services	5,453,064	3.9%
Miscellaneous	2,037,860	1.5%
Other County Taxes/TIF	1,046,025	0.8%
Delinquent Property Taxes	881,343	0.6%
Licenses & Permits	802,188	0.6%
Penalties & Interest on Taxes	763,162	0.6%
Use of Money & Property	698,958	0.5%
Proceeds/Fixed Asset Sales	37,966	0.0%
TOTAL	138,215,638	



FY2021 FINAL BUDGET VS. ACTUAL RESULTS - CASH BASIS			FINAL			FINAL				
	FY2021	BUDGETED	ACTUAL	DEVIATION	BUDGETED	ACTUAL	REVENUES	CHANGE	FY2021	
	BEGINNING	EXPENSES	EXPENSES	FROM	REVENUES	REVENUES	OVER/(UNDER)	IN CASH	YEAR END	
FUND	BALANCE	& TRANSFERS	& TRANSFERS	BUDGET	& TRANSFERS	& TRANSFERS	BUDGET	POSITION	BALANCE	
				CALCULATED:			CALCULATED:	CALCULATED:	CALCULATED:	
GENERAL BASIC	1	21,642,471	72,816,024	65,675,648	7,140,376	71,231,915	86,199,720	14,967,805	20,524,072	42,166,543
GENERAL SUPPLEMENTAL	2	1,939,749	4,889,443	4,255,569	633,874	4,259,915	4,282,195	22,280	26,626	1,966,375
RURAL BASIC	3	379,659	6,694,656	6,684,164	10,492	6,679,591	6,779,221	99,630	95,057	474,716
SEC RDS ESCROW	4	5,660	0	0	0	0	0	0	0	5,660
SECONDARY ROADS	5	6,520,396	17,510,042	12,932,034	4,578,008	16,397,590	15,611,905	(785,685)	2,679,871	9,200,267
TECHNOLOGY	6	2,037,587	1,948,427	1,647,436	300,991	1,782,408	1,787,687	5,279	140,251	2,177,838
CAPITAL EXPENDITURES	7	4,426,467	4,714,030	3,025,064	1,688,966	3,629,904	3,629,097	(807)	604,033	5,030,500
LAW ENFORCEMENT PROCEEDS	8	39,604	200,000	58,072	141,928	200,000	59,192	(140,808)	1,120	40,724
SPECIAL RESOURCE ENHANCEMENT	9	357,166	181,000	85,127	95,873	31,976	39,788	7,812	(45,339)	311,827
PROSECUTOR FORFEITURE	17	45,063	7,500	4,314	3,186	2,500	1,175	(1,325)	(3,139)	41,924
ENERGY REINVESTMENT	20	338,869	264,000	144,893	119,107	70,225	45,225	(25,000)	(99,668)	239,201
CONSERVATION TRUST	21	881,108	1,738,367	897,879	840,488	1,946,427	668,027	(1,278,400)	(229,852)	651,256
CONSERVATION BOND	22	2,072,146	3,211,816	1,141,555	2,070,261	1,893,535	1,893,535	0	751,980	2,824,126
CRC WETLAND BANK PERM. TRUST	25	15,383	0	0	0	12,565	2,047	(10,518)	2,047	17,430
RECORDER'S RECORDS MANAGEMEN	26	84,872	72,160	223	71,937	28,800	36,541	7,741	36,318	121,190
CAPITAL PROJECTS	30	8,316,485	17,033,686	11,422,205	5,611,481	10,400,000	9,186,613	(1,213,387)	(2,235,592)	6,080,893
DEBT SERVICE	40	220,123	20,517,257	20,512,914	4,343	20,164,615	20,559,505	394,890	46,591	266,714
MENTAL HEALTH	46	2,199,139	6,635,099	6,578,729	56,370	5,830,386	5,829,538	(848)	(749,191)	1,449,948
		51,521,947	158,433,507	135,065,826	23,367,681	144,562,352	156,611,011	12,048,659	21,545,185	73,067,132

						(OPERATIONS)	(RESERVE POLICY)		
	FUND BALANCE	CHANGE IN CASH	FUND BALANCE	RESTRICTED	COMMITTED	ASSIGNED	ASSIGNED	UNASSIGNED	
FUND	7/1/2020	POSITION FY 2021	6/30/2021	FUND BALANCE	FUND BALANCE	FUND BALANCE	FUND BALANCE	FUND BALANCE	
GENERAL BASIC	21,642,471	20,524,072	42,166,543	15,428,188	0	0	0	26,738,355	*R
GENERAL SUPPLEMENTAL	1,939,749	26,626	1,966,375	1,966,375	*R	0	0	0	0
RURAL BASIC	379,659	95,057	474,716	474,716	0	0	0	0	0
SEC RDS ESCROW	5,660	0	5,660	5,660	0	0	0	0	0
SECONDARY ROADS	6,520,396	2,679,871	9,200,267	9,200,267	0	0	0	0	0
TECHNOLOGY	2,037,587	140,251	2,177,838	0	0	0	2,177,838	*R	0
CAPITAL EXPENDITURES	4,426,467	604,033	5,030,500	0	0	0	5,030,500	*R	0
LAW ENFORCEMENT PROCEEDS	39,604	1,120	40,724	40,724	0	0	0	0	0
SPECIAL RESOURCE ENHANCEMENT	357,166	(45,339)	311,827	311,827	0	0	0	0	0
PROSECUTOR FORFEITURE	45,063	(3,139)	41,924	41,924	0	0	0	0	0
ENERGY REINVESTMENT	338,869	(99,668)	239,201		0	0	239,201		0
CONSERVATION TRUST	881,108	(229,852)	651,256	651,256	0	0	0	0	0
CONSERVATION BOND	2,072,146	751,980	2,824,126	2,824,126	0	0	0	0	0
CRC WETLAND BANK PERM. TRUST	15,383	2,047	17,430	17,430	0	0	0	0	0
RECORDER'S RECORDS MANAGEMENT	84,872	36,318	121,190	121,190	0	0	0	0	0
CAPITAL PROJECTS	8,316,485	(2,235,592)	6,080,893	4,000,238	0	0	2,080,655	*R	0
DEBT SERVICE	220,123	46,591	266,714	266,714	0	0	0	0	0
MENTAL HEALTH	2,199,139	(749,191)	1,449,948	1,449,948	0	0	0	0	0
	51,521,947	21,545,185	73,067,132	36,800,583	0	0	9,528,194		26,738,355

*R-Board of Supervisor's cash reserve policy target of 30% of levied taxes in FY 2021 (30% x \$64,717,076) = \$19,415,123; Cash Reserve as defined in BOS policy @ 6/30/2021 = \$37,993,723

We welcome everyone to contact us at the Johnson County Finance Department if you have any questions, comments or suggestions on how we can better serve the public's interest and enhance the understanding of your Johnson County government, its finances and business practices.

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